



Sara Pantuliano

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EDUCATION

- 2000 **PhD in Politics (with Development Studies).** University of Leeds.
- 1995 **MA (Distinction) in International Development.** STOA Business School - Istituto Universitario Orientale, Naples.
- 1993 **XII Post-graduate Preparatory Course for the Diplomatic Service.** Italian Society for International Organisations (S.I.O.I.): Naples (1992/93).
- 1993 **BA (First) Political Science (specialisation in African and Asian Studies).** Graduated *magna cum laude*. Istituto Universitario Orientale, Naples (includes six-month exchange at the School of Oriental and African Studies, SOAS, London, 1991)

EMPLOYMENT

2016- **Managing Director, Overseas Development Institute (ODI), London**

Present I am responsible for ODI's humanitarian and resilience programmes (HPG, HPN, ALNAP, IRIN and Risk and Resilience) as well as cross-institutional work on foreign policy, security and refugees. I am also in charge of security for all ODI staff (270 employees and 190 fellows) as well as being jointly responsible for other aspects of corporate leadership including fundraising and representation. I represent ODI globally in a wide array of public fora and am a recognised public speaker and media commentator on conflict and humanitarian issues. I am the Editor-in-Chief of *Disasters*, the premier peer-reviewed journal in the humanitarian sector, and have authored dozens of publications on humanitarian and development issues.

2006- **Director of Humanitarian Programmes, ODI (earlier Head, Humanitarian Policy Group**
2016 **(HPG), Senior Research Fellow and Programme Leader)**

I headed HPG for six years, transforming it into the world foremost humanitarian research and public affairs think tank in a short space of time. HPG has doubled in staff numbers, increased level and variety of core resources (from £250k to £1.7m unrestricted income per year from 10 bilateral donors and 6 NGOs), and enhanced its international profile. I have considerably broadened the scope of its research, both thematically and geographically, and greatly diversified its donor base, in keeping with my aspiration to make HPG a truly international team. Under my leadership HPG has expanded its presence and partnerships in the Asia-Pacific region and the Middle East and become a key influencer on humanitarian debates. As a Senior Research Fellow I have written extensively and provided policy advice on humanitarian response, protracted crises, post-conflict contexts, livelihoods security in emergencies, fragile states, displacement, pastoralism and land tenure.

2004 – **Lecturer in Conflict Analysis and Development, Institute of Development Studies (IDS),**
2005 **University of Dar es Salaam**

Faculty Member with undergraduate and postgraduate courses on 'Conflict Analysis and

Development’ and ‘Planning in Complex Political Emergencies’. Research, teaching and student supervision (MA and PhD) on conflict analysis and livelihoods programming in protracted crises. Undertook several external assignments with the World Bank, DfID, FAO, USAID and notably with the Government of Italy as observer in the IGAD sponsored negotiations for the Sudan Peace Process.

2002 - 2003 **Advisor, Office of the UN Resident/Humanitarian Co-ordinator, Khartoum**

I advised the UN RC/HC on rehabilitation and development in the Nuba Mountains within the framework of NMPACT, a high level UN initiative which I was instrumental in developing. NMPACT was the only cross-line rehabilitation and development programme agreed by the Government of Sudan and the SPLM/A prior to the IGAD peace agreement. It was made up of 9 UN Agencies, 16 INGOs and 24 local NGOs. My leadership of NMPACT was recognised as an example of global humanitarian leadership by an ALNAP study in 2010. I was also seconded by the UN to the IGAD Secretariat to work as a resource person for the Three Areas Committee in the Sudan Peace Process.

2002 – 1998 **Team Leader, Peace Building Unit, UNDP, Khartoum (earlier Programme Officer, Environment and Natural Resource Management Unit)**

I conceptualised and brokered the NMPACT process, which broke 12 years of blockade of official aid to the Nuba Mountains and brought together in Sudan senior humanitarian officials of the Government of the Sudan (GoS) and the SPLM for the first time while the conflict was still active. I developed strategies and programmes which led to the creation of the new Peace Building Unit and a new portfolio within UNDP Sudan, which became the focus of the new Country Programme. I managed a team of 12 experts responsible for conflict transformation and peace building projects and secured funding for the new Unit for a total in excess of USD 5 m from five bi-lateral donors. I represented UNDP and the Office of the UN Resident/Humanitarian Co-ordinator at very senior level both in Sudan and internationally. As Programme Officer, I managed UNDP’s biggest Area Development Scheme in country and two Area Rehabilitation Schemes in the southern conflict zone. I also took the initiative to revitalise the UN Inter-Agency Gender Task Force, with the aim of advocating for the ratification of CEDAW in Sudan, and chaired it from 1999 to 2000.

1994 – 1998 **Research Associate, ACORD, London**

I was attached to ACORD’s Research and Policy Programme, where I undertook a range of research, programme identification, evaluation, training and policy related activities in the areas of pastoralism, gender analysis, participatory M&E and conflict. I produced a series of papers and publications which influenced the agency policy and practice, particularly in the area of pastoralism, and led the identification, design and review of new programmes of support to pastoralist livelihoods in Gambella (Ethiopia), the Red Sea Hills (Sudan), Huila Province (Angola) and Kidal (Mali).

KEY ASSIGNMENTS

Feb – July 2016 Member of the **Independent Team of Advisers (ITA) to the UN Bureau of the Economic and Social Council (ECOSOC)** for the ECOSOC Dialogue on the long term positioning of the UN development system.

2010-16 Director of the **Senior-level Course on Conflict and Humanitarian Response** with the London School of Economics and Political Science (LSE) University, and the **Asia-Pacific**

Advanced Course on Crisis, Recovery and Transitions with National Institute of Emergency Management, Chinese Academy of Governance, Beijing.

- 2010 – 2012 **DFID** and **DANIDA**: Team leader of a three-year multi-country study on displacement in urban contexts and implications for humanitarian action.
- 2011 **WFP**: Facilitation of consultations between UN Country Team and donors on humanitarian assistance and risk in Somalia.
- 2010 **OECD-DAC**: Multi-Donor Evaluation of Support to Conflict Prevention & Peace-Building Activity in Southern Sudan 2005-2010. Team leader for Basic Services and Livelihoods.
- 2008 **DFID**: Team leader of a comprehensive study on livelihood adaptation and conflict drivers amongst Misseriyya pastoralists in Sudan.
- 2007/08 **CIDA, DANIDA, DFID** and **UNMIS/RRR** Team leader of a two year study into the reintegration of IDPs and refugees returning to Southern Sudan and the Three Areas.
- 2006 **UK Foreign and Commonwealth Office**: Commissioned to act as a mediation advisor to the Government of Eritrea for the Eastern Sudan Peace Talks, Asmara.
- 2004 **Government of Italy and IGAD Secretariat**: Observer for the Government of Italy and resource person for the IGAD Secretariat (in 2002/03) at the Sudan Peace Process.
- The World Bank**: Comprehensive analysis of the root causes of the conflict in the Sudan to inform the Bank's re-engagement in Sudan. Also provided advice for the JAM process with specific regard to conflict sensitive planning.

OTHER EXPERIENCE

- **Media engagement**: BBC World TV, BBC World Radio (Network Africa, The World Today, The World Tonight), BBC Radio 4 (Today and PM), The Guardian, The Observer, IRIN, Reuters, AFP, Al Jazeera (Inside Story and main news), USA Today, NY Times, Weekendavisen (Denmark), RTE (Ireland), Alternatives Internationales (France), The National (UAE), Bistandsaktuelt (Norway), CBC (Canada), The Current (Canada), Daily Star (Lebanon), SKY News.
- Vice-Chair of the Global Advisory Council on Risk and Resilience (2015-16), *World Economic Forum (WEF)*
- Member of the Global Advisory Councils on Disaster Management, Catastrophic Risk, and Risk and Resilience (2011-2016), *World Economic Forum (WEF)*
- Member of Advisory Board, *Refugee Studies Centre, University of Oxford*
- Member of Governing Board, *IRIN News*
- Member of Policy Advisory Group, *United Nations Association of the UK*
- Trustee, *SOS Sahel International*
- Approved mediation specialist, *UN Mediation Roster*
- Member of Editorial Working Group, *Review of African Political Economy (ROAPE)*
- Member of Advisory Board (2010-15), *Humanitarian Innovation Fund*
- Advisor to several UK Parliamentary inquiries on Sudan and South Sudan (2010, 2014, 2016).

SELECTED PUBLICATIONS

- **Pantuliano, S. and E. Svoboda** (2016) *Humanitarian Protection: moving beyond the tried and tested*. In Willmot et al. (eds.) *Protection of Civilians*. Oxford: Oxford University Press.
- **Bennett, C., M. Foley and S. Pantuliano** (2016) *Time to let go: remaking humanitarian action for the modern era*. HPG Report. London: ODI.
- **Svoboda, E. and S. Pantuliano** (2015) *International and local/diaspora actors in the Syria response*. HPG Working paper. London: ODI
- **Pantuliano, S.** (2015) 'Entangled Land and Identity: Beja History and Institutions'. In Gertel, J. R. Rottenburg and S. Calkins (eds.) *Disrupting Territories: Land, Commodification and Conflict in Sudan*. Woodbridge: James Currey.
- **Haysom, S., Pantuliano, S. and Davey, E.** (2012) 'Forced migration in an urban context: Relocating the humanitarian agenda'. *World Disaster Report*. Geneva: IFRC.
- **Pantuliano, S. and S. Haysom** (eds.) (2012) *Urban Vulnerability and Humanitarian Response Disasters* Vol 36 supplement 1 (special issue).
- **Pantuliano, S., V. Metcalfe, S. Haysom and E. Davey** (2012) 'Urban Vulnerability and Displacement: a Review of Current Issues'. *Disasters* Vol. 36 Issue S1, pp. s1-22.
- **Pantuliano, S. and Richards, S.,** (2012) *Humanitarian Crisis in South Kordofan: The need for a political solution*. HPG Briefing Note. London: ODI.
- **Pantuliano, S., K. Mackintosh, S. Elhawary and V. Metcalfe** (2011) *Counter Terrorism and Humanitarian Action*. HPG Policy Brief. London: ODI.
- **Pantuliano, S., M. Buchanan-Smith, V. Metcalfe, S. Pavanello and E. Martin** (2011) *City limits: urbanisation and vulnerability in Sudan*. HPG Commissioned Report. London: ODI.
- **Pantuliano, S., Metcalfe, V. and Martin, E.** (2011) *Risk in Humanitarian Action: towards a common approach*. HPG Commissioned Report. London: ODI.
- **Bennett, J., S. Pantuliano, W. Fenton, A. Vaux, C. Barnett and E. Brusset** (2010) *Aiding the Peace: A Multi-Donor Evaluation of Support to Conflict Prevention and Peace Building Activities in Southern Sudan 2005-2010*. ITAD Ltd., UK.
- **Pantuliano, S.** (2010) 'Oil, land and conflict: the decline of Misseriyya pastoralism'. *Review of African Political Economy* No. 123 pp 7-24.
- **Elhawary, S., M. Foresti and S. Pantuliano** (2010) *Development, Security and Transitions in Fragile States*. ODI Meeting Series Report. London: ODI.
- **Pavanello, S., S. Elhawary and S. Pantuliano** (2010) *Hidden and Exposed: Urban Refugees in Nairobi, Kenya*. HPG Working Paper. London: ODI.
- **Pantuliano, S.** (ed.) (2009) *Uncharted Territory: Land, Conflict and Humanitarian Action*. Rugby: Practical Action.
- **Pantuliano, S.** (2009) *International Engagement in Fragile States: Lessons from Southern Sudan*. ODI Opinion 135.
- **Pantuliano, S., O. Egemi, B. Fadlalla and M. Farah** (2009) *Put Out to Pasture: War, Oil and the Decline of Misseriyya Pastoralism in Sudan*. HPG Commissioned Report. London: ODI.

- **Pantuliano, S., S. Jaspars and D. Basu Ray** (2009) *Where to Now? Agency Expulsions in Sudan: Consequences and Next Steps*. ALNAP Lessons Paper.
- **Pantuliano, S.** (2008) 'Responding to Protracted Crises: The Principled Model of NMPACT in Sudan'. In Alinovi, Hemrich and Russo (ed.) *Beyond Relief: Food Security in Protracted Crisis*. Rugby: Practical Action.
- **Pantuliano, S., M. Buchanan-Smith, P. Murphy and I. Mosel** (2008) *The Long Road Home. Opportunities and Obstacles to the Reintegration of IDPs and Refugees Returning to Southern Sudan and the Three Areas*. Phase II. Conflict, Urbanisation and Land. HPG Commissioned Report. London: ODI.
- **O'Callaghan, S. and S. Pantuliano** (2008) *Protective Action: Incorporating Civilian Protection into Humanitarian Response*. HPG Report no.26. London: ODI.
- **Pantuliano, S., and M. Wekesa** (2008) *Improving Drought Response in Pastoral Regions of Ethiopia Somali and Afar Regions and Borena Zone in Oromiya Region*. HPG Commissioned Report. London: ODI.
- **Pantuliano, S.** (2007) *The Land Question: Sudan's Peace Nemesis*. Briefing Paper prepared for the Social Science Research Council (SSRC), New York.
- **Pantuliano, S.** (2007) 'From Food Aid to Livelihoods Support – Rethinking the Role of WFP in Eastern Sudan'. *Disasters* Vol. 31, Issue s1: pp. S77-S90.
- **Pantuliano, S. and S. O'Callaghan** (2006) *The Protection Crisis. A Review of Field Based Strategies for Humanitarian Protection in Darfur*. HPG Discussion Paper. London: ODI.
- **Pantuliano, S. and S. O'Callaghan** (2006) *Saving Lives through Livelihoods: Critical Gaps in the Response to the Drought in the Greater Horn of Africa*. HPG Briefing. London: ODI.
- **Pantuliano, S.** (2006) 'Comprehensive Peace? An Analysis of the Evolving Tension in Eastern Sudan'. *Review of African Political Economy*, Vol. 33, No. 110: pp. 709-720.
- **Pantuliano, S.** (2005) 'A 'Principled' Approach to Addressing Complex Emergencies – Testing a New Model of Aid Delivery in the Nuba Mountains of the Sudan'. *Disasters*, Vol. 29, Issue s1: pp. s52-s66.
- **Pantuliano, S.** (2005) *Strategic Priorities and Key Challenges to Address Conflict and its Consequences in Darfur*. London: DfID.
- **Pantuliano, S.** (2004) *Understanding Conflict in the Sudan: An Overview*. Washington DC: The World Bank Group
- **Pantuliano, S.** (2003) *What Peace for the Three Areas?* Paper prepared for the Italian Embassy (Nairobi) and the IGAD Secretariat for the Sudan Peace Process.
- **Pantuliano, S.** (2002) 'Sustaining Livelihoods across the Urban-Rural divide – Changes and Challenges facing the Beja Pastoralists of North Eastern Sudan'. *Pastoral Land Tenure Series* no. 14. London: IIED.
- **Pantuliano, S.** (ed.) *Of Cattle and Camels*, ACORD Pastoralist Newsletter (also in French). Editor. August 1996, May 1997, January 1998, November 1998.
- **Pantuliano, S.** (1995) *Working with Pastoralists: Towards a New Approach*. London: ACORD (also in French).